

OUR VIEW

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THE PAYOFF OF PLANNING

The Greek debt crisis has been a stark reminder that complacency and lack of planning can lead to disaster. Rewinding the clock back to the 1990s, we should be reminded that Canada and Greece were in a similar debt position. Net government debt as a percentage of gross domestic product (GDP) had exceeded 70 per cent in both countries. At that time, Canada's sovereign debt was downgraded from its AAA credit rating.

So, where did Canada "go right"? Beyond learning the important lesson of not spending beyond one's means, Canada's success in more quickly responding to its national debt issue has helped it to emerge as one of the more healthy financial economies in the world today. In the early to mid-1990s, the Canadian government took active measures to cut federal spending and balance the budget. Increased tax revenues and falling unemployment also contributed to reducing the deficit. At the same time, falling interest rates and increased purchases of Canadian goods and services by the U.S. helped to boost Canada's economy. As a result, by the late 1990s, Canada was producing federal budget surpluses.

Contrastingly, Greece continued to spend using borrowed funds. This, complicated by a lack of internal revenue generation, an over-reliance on the public sector for employment and other factors, has led to net government debt ballooning to well over 100 per cent of GDP almost 15 years later. Canada's decision to reduce debt and restore financial stability helped to prevent a crisis similar to what we are now seeing in Greece and in other European economies. In these stressful times of market uncertainty, it may be helpful to remember the longer-term virtues of good planning. Your investment portfolio has been built from a carefully constructed plan and your investments are designed to meet your needs over the longer term. As such, keep to the principles set out in that plan — these form the strong foundation necessary to meet your long-term goals. Should you wish to consider fine tuning or rebalancing your portfolio, please don't hesitate to contact us. We can help to identify opportunities or provide the advice that you might need.

FOLLOWING UP**POST TAX SEASON REMINDERS**

Now that the personal income tax season is over, you may be breathing a sigh of relief. But just because you've filed your tax return, you may not be off the hook just yet. Here are a few things to remember:

Notice of Assessment

Once a tax return has been filed, Canada Revenue Agency (CRA) will send a Notice of Assessment (NOA). This contains useful information and should be reviewed when received. The text portion of the NOA notifies the taxpayer of any unused capital losses, unused tuition carry-forwards for students, etc. The NOA will also indicate any unused Tax-Free Savings Account (TFSA) contribution room. In addition, the NOA contains a box with Registered Retirement Savings Plan (RRSP) deduction limit information that indicates contributions made during the tax year, any unused contribution room available, and the total limit for the next tax year. As your 2010 RRSP deduction is limited to 18 per cent of 2009 earned income (to a maximum of \$22,000), minus any 2009 pension adjustment, the retirement income that will be provided by your RRSP may not be sufficient to meet your expectations for retirement. We can help with this planning,

or with any other investment opportunities identified by the NOA such as unused TFSA or RRSP contribution room. Taxpayers should remember that the NOA does not mean that CRA agrees with your tax return. As such, CRA may conduct a further review of your tax return and issue a Notice of Reassessment should discrepancies be identified.

Review of your return by CRA

Each year, CRA conducts reviews of various tax returns. Some returns are selected randomly; others are selected after comparing tax return information to third-party sources or because the individual may have a history of review. Reviews do not necessarily constitute an audit. Audits involve a more in-depth process that occurs after an income tax return has been processed and has undergone a review. In this case, CRA will often assign an auditor to conduct further examination of the taxpayer's books and records.

Retaining supporting documents

Remember: all persons required to pay or collect taxes must legally retain supporting documents in the event that CRA requests

them. Books and records are required to be retained as they permit taxes payable to be determined and supported by source documents (e.g., sales invoices, credit card receipts, formal contracts, work orders, etc.). Any supporting documents, such as accountants' working papers used to determine taxes payable, are also considered part of the books and records. Books and records must generally be stored in Canada. The Income Tax Act requires individuals to keep these records for at least six years from the end of the last taxation year to which they relate (not the year of the transaction, but the year of the tax return in which the claim has been made). Failure to provide the requested information may result in prosecution and individuals convicted may be subject to a fine and/or imprisonment.

If you do not agree with CRA

If you have filed taxes and do not agree with the NOA, contact CRA by phone. Should the issue still not be resolved, taxpayers may file an objection online (for registered accounts), by writing to the Chief of Appeals of the appropriate tax services office, or by completing the form T400A, "Objection — Income Tax Act."

BETTER PLANNING**"MINIMIZE" YOUR REFUND**

Did you receive a tax refund this year? If you consistently receive tax refund cheques each year, it may be a sign of poor planning. Why provide the government with an interest-free loan each year in the form of excess tax payments when you can invest that amount instead? If you are earning a salary, your source deductions may not properly reflect your

circumstances. Consider filing CRA Form T1213 with your employer to request a reduction in taxes deducted if you anticipate claiming certain deductions that will give rise to a refund.

A good example of this would be RRSP contributions. You usually need to file Form T1213 every year; however, you may make a request to reduce taxes deducted for a

period of two years if you have deductible support payments that are the same or greater for more than one year. If you are self-employed, or are otherwise required to make tax payments quarterly, you may wish to consider changing the basis on which you calculate your payments. Either way, this will help you to optimize your tax payments over the year.

CHANGES COMING

YOUR CPP BENEFITS MAY BE AFFECTED

At the end of last year, changes were made to the Canada Pension Plan (CPP) that may make starting early CPP payments less attractive. These changes begin to take effect next year but will not affect those who have already started to receive their CPP retirement pension before the end of 2010. Some of the main changes include:

Adjustments for early/late payments

Downward or upward adjustments made to the monthly pension amount received by individuals who decide to start receiving CPP pensions before or after the age of 65 will change. Currently, CPP pension benefits are permanently reduced by 0.5 per cent per month (6.0 per cent per year) for each month before an individual's 65th birthday that the pension is started, to a maximum of 30 per cent. Over a five-year period beginning in 2012, this will increase to 0.6 per cent per month (7.2 per cent per year) to a maximum of a 36 per cent reduction in pension benefits. Conversely, after age 65, CPP pension benefits are currently increased by 0.5 per cent per month (6.0 per cent per year) for each

month that the pension is taken after age 65 and up to the age of 70, to a maximum of 30 per cent. Over a three-year period beginning in 2011, this will increase to 0.7 per cent per month (8.4 per cent per year) for each month that the pension is started after the age of 65 and up to the age of 70, to a maximum of a 42 per cent increase in pension benefits. A greater reduction in pension benefits for early receipt of payments and a greater increase in benefits for late receipt of payments may influence the timing decision of when to apply for the CPP pension.

Elimination of work cessation test

Currently, in order to apply for early receipt of CPP payments an individual must stop working by the end of the month before and during the month in which the CPP retirement pension begins or the individual's earnings must be less than the current monthly maximum CPP retirement pension payment (currently \$934.17 per month) in the month before and during the month in which the pension begins.

Beginning in 2012, this test will no longer apply. The elimination of this rule may

better assist those between the ages of 60 and 65 to plan for retirement by allowing employment earnings to be supplemented by CPP benefits.

Required contribution under age 65

Currently, individuals who receive CPP pension benefits and choose to return to work are not required to restart CPP contributions.

Beginning in 2011, those under the age of 65 (and their employers) receiving CPP pension benefits while continuing to work will be required to make CPP contributions but will earn additional pension benefits based on the rate of pensionable earnings. Those between the ages of 65 and 70 who are working and receiving CPP benefits will have the option to contribute, which will also result in increased retirement benefits.

Remember: you must apply to receive your CPP benefits; they are not paid to you automatically. For an estimate of your CPP retirement pension, a CPP Statement of Contributions is available. Consult www.servicecanada.gc.ca for more information.

TAX STRATEGIES FOR BUSINESS OWNERS

CONSIDER SETTING UP A HOLDING COMPANY

A holding company may be structured to own the shares of an operating company that conducts day-to-day business. There are a variety of benefits associated with creating a holding company for your business:

- **Tax-free dividends** — The holding company may be allocated earnings from the operating company as an intercorporate dividend, which generally is a tax-free transaction, versus paying out the dividends to an individual who is personally taxed. The holding company

can then use these non-taxed funds for investment purposes, which maximizes the initial principal being invested.

- **Income splitting** — The holding company may facilitate income splitting by paying income to others, such as family members. This can be done via salary payments, if the individual is doing work for the company, or dividend payments. Children up to 18 years of age are taxed at the highest marginal tax rate for dividends. However, once they reach 18, they may be eligible for the significant tax breaks

that may be associated with dividend payments.

- **Ability to time payments** — Dividend payments from the holding company may be timed to optimize the personal tax situation of the individual. In years where personal tax liabilities may be high, the individual may opt not to pay out dividends from the holding company. If you believe that there may be tax advantages to setting up a holding company, we recommend seeking advice from a tax professional.

WHERE WILL THE LOONIE STABILIZE?

Canadians are watching the flight of the loonie, wondering where it will eventually land.

After reaching parity with the greenback in April, the Canadian dollar has been extremely volatile, causing many Canadians to wonder where it will eventually stabilize. With parity, the number of Canadians who crossed the border for shopping trips to the U.S. increased, with shoppers getting more bang for their buck. Many investors in U.S. real estate took advantage of greater opportunities as favourable exchange rates boosted already attractive prices that resulted from the U.S. housing crisis.

However, many fear the loonie's strength. Canadian manufacturers worry that their ability to compete will be eroded and their sales, particularly exports, will be adversely affected. Also, industries that have historically had a competitive advantage resulting from lower Canadian costs, like the film industry, are fearful of a strong Canadian dollar.

Investors who have portfolios of U.S. securities have been watching exchange rates carefully as their U.S. investments may be subject to currency risk. A rising Canadian dollar means U.S. holdings decline in value. As an example, an investor who purchased a U.S. security on April 1, 2009 that may have appreciated by 10 per cent by the following year would actually have recognized a loss of approximately 12 per cent on a Canadian dollar basis.*

What drives the dollar's value?

Although there are many factors that help to determine the Canadian dollar's value, many economists cite the relative demand for the U.S. dollar as one of the more important contributing factors. During recent times, the relative strength of the Canadian economy has led to the loonie becoming attractive for many currency investors internationally.

However, despite troubles with the U.S. economy, demand for the U.S. dollar has also continued as a result of the crisis in Europe. When the dollar reached parity back in 2007, Canada's economy was boosted by the global demand for commodities, including oil, with the growth of emerging economies like China and India helping to fuel this demand. Although commodity prices have declined from historic highs, their recovery over the past year has helped contribute to the loonie's strength.

What is the outlook?

Some forecasters see the Canadian dollar stabilizing above parity within the next twelve months as more central banks look to add the loonie to their foreign exchange reserves. Those who believe that the Canadian dollar will continue to rise cite the potential for continued rate hikes in the second half of the year and increases in oil prices as contributing drivers for the dollar's appreciation. Others remain more bearish

and predict that the dollar will stabilize below parity, especially given that such events as the European crisis have caused the U.S. dollar to gain strength as investors seek U.S. dollars and U.S. Treasuries.

What does this mean for investors?

Many experts advise that effective risk management includes holding some foreign securities within an investment portfolio. This preserves buying power if one currency declines precipitously. Yet, some investors who believe that the Canadian dollar will strengthen and want to avoid currency risk altogether have sought investment vehicles that are hedged against the Canadian dollar. However, it should be noted that buying hedged products leaves exposure to the Canadian dollar should the U.S. dollar make significant gains. The bottom line is that investors should stick with their investment plan, which should include consideration of exposure to currency risk. Please call us for a discussion and our recommendations.

*Source: Bank of Canada nominal noon exchange rates for April 1, 2009 and April 1, 2010.

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